

What Elon Musk Doesn't Get

The tunnels he wants to build under Los Angeles would profoundly affect the life of the city.



(AP Photo/Marcio Jose Sanchez)

By Alex Marshall,

I'm no genius, but Elon Musk certainly is. After all, the 46-year-old inventor and investor shoots rockets into space, talks confidently of colonizing Mars, and has built in Tesla a car and solar energy company that the market values at tens of billions of dollars despite it having yet to turn a profit.

But I believe I know something that Musk doesn't: Transportation systems don't just get us from point A to point B. They shape the entire way cities look and feel and grow.

Let me back up a bit. One of Musk's current big ideas is to build a vast network of tunnels underneath greater Los Angeles. Cars riding on wheeled platforms called "electric skates" would speed along at more than 120 miles per hour. "You should be able to get from, say, Westwood to LAX in five or six minutes," Musk said in a TED Talk interview earlier this year. That drew great applause from the audience: Interstate 405, the highway that now carries most traffic the 10 miles between the Los Angeles neighborhood and the airport, is the nation's most congested.

This vision is not just a pipe dream. His tunnel-boring company -- called the Boring Company, of course -- has already been given permission to dig a 1.6-mile test tunnel underneath Hawthorne, Calif., where the company is headquartered. It's now under construction. (The Boring Compa-

ny was also recently given permission to dig a 10.1-mile tunnel in Maryland as part of Musk's proposed "hyperloop" transportation system.) Crucial to Musk's idea is that he envisions developing cheaper tunnel-boring technology -- so cheap that one could essentially build an infinite number of tunnels underground. "You can alleviate any arbitrary level of urban congestion with a 3D tunnel network," Musk has said.

But while the engineering vision is incredible, Musk doesn't seem to know much about how transportation affects what is around it. Musk, like many people, apparently thinks of transportation simply as getting from one place to another. But as I wrote in my first book, *How Cities Work: Suburbs, Sprawl and the Roads Not Taken*, if you create a well-used new way of moving, you create a new way of living. Subways created subway cities. Streetcars created streetcar suburbs. The postwar interstates created linear cities along the superhighways' spines. And Los Angeles' elevated freeways and limited-access roads created sprawling neighborhoods below that, to this day, people both love and love to hate.

With this in mind, you can see where Musk goes wrong. He talks of the built environment as if it were static -- as if you could have all of these tunnels going between places and nothing would change up on the ground.

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California Sub-Bid Request Ads

**PROJECT: WATER GROUP 939
CITY OF SAN DIEGO – BID NO # K-18-1528-DBB-3
SAN DIEGO, CA**

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**BID DATE: DECEMBER 5, 2017 • BID TIME: 2:00 P.M.
Please respond by 5:00 P.M., DECEMBER 4TH, 2017**

We are seeking quotes from all small business concerns - CERTIFIED SLBE-ELBE including, but not limited to, the following work items: AC PAVING, AGGREGATES, COLD PLANE, CONCRETE, LANDSCAPING/IRRIGATION, SWPPP, TRAFFIC CONTROL, MOBILIZATION, TRUCKING / HAULING, ARCHAEOLOGICAL & BIOLOGICAL MONITORING, QC, WATER / WASTEWATER SUPPLY, UNDERGROUND UTILITIES, ELECTRICAL, CATHODIC PROTECTION, JACK & BORE, SHORING, ASBESTOS HANDLING & DISPOSE, PIPE REMOVALS, HIGH LINING, WASTE DISPOSAL

Coffman Specialties, Inc. is signatory to Operating Engineers, Laborers, Teamsters, Cement Masons and Carpenters unions. Quotations must be valid for the same duration as specified by the Owner for contract award. Insurance and 100% Payment & Performance Bonds will be required, and will pay up to 1.5% for the cost of the bond. Waiver of Subrogation will be required. We will provide assistance/advice with obtaining Bonds/Insurance/Credit/Equipment. Subcontractors must provide contractor's license number and Department of Industrial Relations (DIR) registration number with their quote. Plans and specs are available at no cost to interested ELBE & SLBE'S firms from the City of San Diego/PlanetBids <https://www.planetbids.com/portal/portal.cfm?companyID=17950> website using the Project invitation No. K-18-1528-DBB-3 and/or our San Diego Office. We are an EOE & seriously intend to negotiate with qualified firms.

If you have any questions, Please contact Joe Eckardt: Phone 858-536-3100, Fax 858-586-0164 or email estimating@coffmanspecialties.com

Non-ELBE/SLBE Subs/Suppliers: Indicate 2nd tier participation offered on your quotation as it will be evaluated with your price. For any bid proposal submitted on or after March 1, 2015 and any contract for public work entered into on or after April 1, 2015, the following registration requirements apply: Every Subcontractor is required to be registered to perform public work pursuant to Section 1725.5 of the Public Contract Code. No Contractor or Subcontractor shall be qualified to bid on, be listed in a bid proposal pursuant to Section 4104 of the Public Contract Code, or engage in the performance of any contract for public work, unless currently registered to perform public work pursuant to Section 1725.5. No bid shall be accepted nor any subcontract entered into without proof of the Subcontractor's current registration to perform public work pursuant to Section 1725.5. If used in our Bid, Coffman Specialties requires this proof be submitted w/in 24 hours of Bid Date.



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CITY OF SAN DIEGO – BID NO # K-18-1545-DBB-3
SAN DIEGO, CA**

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**BID DATE: DECEMBER 6, 2017 • BID TIME: 2:00 P.M.
Please respond by 5:00 P.M., DECEMBER 5TH, 2017**

We are seeking quotes from all small business concerns - CERTIFIED SLBE-ELBE including, but not limited to, the following work items: AC PAVING, AGGREGATES, COLD PLANE, CONCRETE, LANDSCAPING/IRRIGATION, SWPPP, TRAFFIC CONTROL, MOBILIZATION, TRUCKING / HAULING, ARCHAEOLOGICAL & BIOLOGICAL MONITORING, QC, WATER / WASTEWATER SUPPLY, UNDERGROUND UTILITIES, ELECTRICAL, CATHODIC PROTECTION, JACK & BORE, SHORING, ASBESTOS HANDLING & DISPOSE, PIPE REMOVALS, HIGH LINING, WASTE DISPOSAL

Coffman Specialties, Inc. is signatory to Operating Engineers, Laborers, Teamsters, Cement Masons and Carpenters unions. Quotations must be valid for the same duration as specified by the Owner for contract award. Insurance and 100% Payment & Performance Bonds will be required, and will pay up to 1.5% for the cost of the bond. Waiver of Subrogation will be required. We will provide assistance/advice with obtaining Bonds/Insurance/Credit/Equipment. Subcontractors must provide contractor's license number and Department of Industrial Relations (DIR) registration number with their quote. Plans and specs are available at no cost to interested ELBE & SLBE'S firms from the City of San Diego/PlanetBids <https://www.planetbids.com/portal/portal.cfm?companyID=17950> website using the Project invitation No. K-18-1545-DBB-3 and/or our San Diego Office. We are an EOE & seriously intend to negotiate with qualified firms.

If you have any questions, Please contact Joe Eckardt: Phone 858-536-3100, Fax 858-586-0164 or email estimating@coffmanspecialties.com

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REQUESTING SUB-QUOTES FROM
QUALIFIED SBE / MBE / WBE / Labor
Surplus Area Firms SUBCONTRACTORS/
SUPPLIERS/TRUCKERS FOR:

**Rubber Dam No. 3 Fishway Construction
and Fabric Replacement**

**ACWD Project No. G-G43.03B, Job 21083
Owner: Alameda County Water District
Engineers' Estimate: \$9,780,000.**

BID DATE: December 20, 2017 @ 3:00 PM

Items of work include but are not limited to:
SWPPP, Signs, Site Security, Erosion Control,
Hazardous Material Control, Dewatering, Anode
Well, Cast-In-Place Reinforced Concrete, Misc.
Metal Work, Chain-Link Fence & Gate, Shoring,
Fiber Optic Work, Electrical and Trucking.

Granite Rock Company 'Graniterock' is signatory to Operating Engineers, Laborers, Teamsters, Carpenters and Cement Masons unions. 100% performance and payment bonds will be required from a qualified surety company for the full amount of the subcontract price. Bonding assistance is available. Graniterock will pay bond premium up to 1.5%. In addition to bonding assistance, subcontractors are encouraged to contact Graniterock Estimating with questions regarding obtaining lines of credit, insurance, equipment, materials and/or supplies, or with any questions you may have. Subcontractors must possess a current contractor's license, DIR number, insurance and worker's compensation coverage. Subcontractors will be required to enter into our standard contract. Graniterock intends to work cooperatively with all qualified firms seeking work on this project.

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Contractors License A/B 591940

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RGW Construction Inc. is seeking all qualified Minority/Woman Owned Business Enterprises (M/WBE's) for the following project:

**Restoration of Bockman Canal (Line N) From 200 Feet Downstream of Tide Gate Structure to UPRR in Unincorporated San Lorenzo, Alameda County, California Zone No.2 Project
FC 2-D-135**

Alameda County Flood District & Water Conservation District

MBE Goal: 15% WBE Goal: 5%

Engineer Estimate: \$1,150,000.00- 180 Calendar Days

Bids: Tuesday, December 12, 2017 @ 2:00pm

Requesting Sub-quotes for (including but not limited to): Clear & Grub, Landscaping, Hydroseeding, Erosion Control, Aggregate Base, Rock Slope Protection, Fencing, Surveyor, SWPPP/WPC/BMP's, Sweeper & Trucker, Video Taping, Dewatering.

Scope of Work: Preparing & implementing WPCP, designing, installing, maintaining and removing, sheetpile, cofferdam and dewatering system: excavating, removing, hauling and transporting excavated materials. Placing & Compacting Class 2 aggregate base. Furnishing and installing rock riprap slope protection, chain link fence and gate, tide gate bridge railing, clearing and grubbing, furnishing & installing erosion control fabric & hydroseeding.

RGW is willing to breakout any portion of work to encourage M/WBE participation. Contact us for a specific item list. Plans and Specs are available to view and copy at our office or online from Website: <http://www.ipdservices.com/clients/eastbay?ALCO>. Contact John Pitsch 925-606-2400 ext.2438 jpitsch@rgwconstruction.com for any questions, including bonding, lines of credit, insurance, scheduling, equipment or material suppliers. Subcontractors should be prepared to submit payment and performance bonds equal to 100% of their quotation.

What Elon Musk Doesn't Get

■ Continued from page 1

But of course if you had high-speed tunnels under Los Angeles, developers would build to dovetail with them: things like apartments, office buildings and retail. Churches and schools would spring up in new places. Musk envisions his tunnels as helping get people to Pasadena in minutes. But if these tunnels really work, then Pasadena would have new residents living there, and it and wouldn't be like present-day Pasadena anymore. Giant parking garages might develop above tunnel stations. Or if some driverless car scenario minimizes the need for parking, even-denser collections of apartments and shopping and office centers would come.

Sure, Musk's envisioned L.A. tunnel system looks pretty cool. An animated video on the Boring Company website shows what looks like a Tesla sports car in tortuously slow regular traffic on a city street. Then, like some Q-designed vehicle in a James Bond movie, the car rolls onto an electric skate in the parking lane. The skate drops down beneath the surface and is ferried off to the tunnel system. The skate-carried car rockets along at a breathtaking speed until it is delivered back up to a surface street, where the driver continues on his or her journey.

But you can see the shallowness (forgive the pun) of Musk's thinking in that in the videos these deep tunnels have only a light amount of traffic in them. In the real world, of course, they would fill up very quickly. I was reminded of the influential Swiss architect and planner Le Corbusier from the 1920s, whose sketches of his proposed new cities of towers showed only a few cars on their highways. We all know how that worked out.

I was curious as to what Musk or an associate would say about my criticisms, but I couldn't get anyone to talk to me. I did reach a Boring Company spokesperson, who referred me to their website's FAQ section. There, I found a very interesting discussion about the engineering aspects of the tunnels, but nothing about land use.

So how could a new layer of cheaper tunnels be put to more beneficial use than what Musk envisions? Well, it may not sell many Teslas, but one answer might be a more complete subway or bus system, combined with bicycling and walking networks aboveground. The nice thing about those is that we have a history of pleasant urban spaces being built around them and some models to work with.

Whatever is done, one should always remember that transportation determines land use, either by design or in unintended ways. Another lesson is that one should be wary of geniuses bearing gifts. They may be well-intentioned, but they may not know everything about what their packages contain.

SOURCE: <http://www.governing.com>



BROSAMER & WALL, INC.

An Equal Opportunity Employer

is requesting quotations from all qualified DBE

Professional services, sub-contractors, material suppliers and trucking for the following project:

Contract No. 04-3G6034

Pavement Rehabilitation and Ramp Metering

STATE HIGHWAY 680 IN ALAMEDA COUNTY, IN FREMONT, FROM 0.15 MILE SOUTH OF SCOTT CREEK ROAD UNDERCROSSING TO AUTOMALL PARKWAY OVERCROSSING.

Bid Closing Date: December 20, 2017 @ 2:00 PM

DBE GOAL: 12%

We Encourage All DBEs To Attend The Mandatory Prebid Meeting Scheduled On November 15, 2017 At 10:00 A.M. In Order To Meet The B&W Team At The Caltrans Pleasanton Construction Office, 5675 B Gibraltar Dr., Pleasanton, Ca 94588.

CONTACT:

Brosamer & Wall Inc.

1777 Oakland Blvd, Suite 300 • Walnut Creek, California 94596

PH: 925-932-7900 • FAX: 925-279-2269

PROJECT SCOPE:

We are requesting bids for the following trades and/or material suppliers:

Brosamer & Wall Inc., is requesting quotes from all qualified subcontractors and suppliers including Certified DBE firms for all items of work, including but not limited to:

Lead Compliance Plan, Progress Schedule, Construction Area Signs, Traffic Control System, Temporary Traffic Devices, Temporary Traffic Stripe (Paint), Temporary Railing (Type K), Prepare SWPPP, Storm Water Sampling And Analysis Day, Storm Water Annual Reports, Street Sweeping, Temporary Erosion Control Measures (Check Dams, Fiber Roll, Protect Inlets, Etc.), Remove Yellow Thermoplastic Traffic Stripe (Hazardous Waste), Treated Wood Waste, Temporary High Visibility Fence, Clearing And Grubbing, Structure Excavation, Structure Backfill, Pervious Backfill Material (Retaining Wall), Aggregate Base, Aggregate Subbase, Lean Concrete Base, Lean Concrete Base Rapid Set, Crack & Seal Existing PCC Pavement, Crack Treatment, Replace Asphalt Concrete Surfacing, Hot Mix Asphalt, Rubberized Hot Mix Asphalt, Geosynthetic Pavement Interlayer, Place Hot Mix Asphalt Dike, Tack Coat, Remove Asphalt Concrete Pavement, Remove Asphalt Concrete Dike, Cold Plane Asphalt Concrete Pavement, Precast Jointed Concrete Pavement, Individual Slab Replacement (RSC), Furnish Piling, Drive Pile (Class 90), 60" Cast In Drilled Hole Concrete Pile (Sign Foundation), Structural Concrete Retaining Wall, Structural Concrete, Minor Concrete, Fractured Rib Texture, Joint Seal, Bar Reinforcing Steel, Furnish Sign Structure (Truss), Remove Sign Structure, Underground Storm Drain Systems – Reinforced Concrete Pipe, Remove Concrete Channel, Culvert Slurry Cement Backfill, Sand Backfill, Concrete (Gutter Lining), Rock Slope Protection, Rock Slope Protection Fabric, Minor Concrete, Minor Concrete (Brushed Concrete), Frame & Grate, Remove Pavement Marker, Pavement Marker (Retroreflective), Barrier Marker, Object Marker, Remove Roadside Sign, Panel, Relocate Roadside Sign, Furnish Aluminum Sign Panels, Retroreflective Sheeting, Metal (Barrier Mounted Sign), Roadside Sign (One And Two Post), Midwest Guardrail System (Wood Post), Vegetation Control (Minor Concrete), Transition Railing, End Anchor Assembly, Alternative In Line Terminal System, Concrete Barrier, Remove Guardrail, Thermoplastic Pavement Marking (Enhanced Wet Night Visibility), Two Component Paint Traffic Stripe, Thermoplastic Traffic Stripe, Rumble Strip, Maintaining Existing Traffic Management System Elements During Construction, Modifying Existing Electrical System, General Trucking and Bulk Asphalt Oil Supply.

Requirements: Brosamer & Wall, Inc. will work with interested subcontractors/suppliers to identify opportunities to break down items into economically feasible packages to facilitate DBE Participation. Brosamer & Wall, Inc. is a union signatory contractor. Subcontractors must possess a current contractor's license, insurance coverage and worker's compensation for the entire length of the contract.

All subcontractors will be required to sign our standard Subcontract Agreement. 100% payment and performance bonds may be required. If you have any questions regarding this project or need assistance in obtaining/waiving insurance, bonding, equipment, materials and/or supplies please call or email Robert Rosas contact information below.

Plans and specifications can be viewed at our office located at 1777 Oakland Blvd Suite 300, Walnut Creek, Ca. 94596 or at no cost from Caltrans website. B&W will also make plans electronically please email rosas@brosamerwall.com for free online link. Brosamer & Wall INC., intends to work cooperatively with all qualified firms seeking work on this project. If you are interested in submitting a subcontractor bid for this project, you may contact Robert Rosas Chief Estimator at 925-932-7900 or fax us your quote at 925-279-2269. PLEASE SUBMIT A COPY OF YOUR CURRENT DBE CERTIFICATION WITH YOUR BID. Subcontractors, Dealers/Suppliers and Brokers please provide your designation code to us on or before the bid date. B&W, INC., IS AN EQUAL OPPORTUNITY EMPLOYER.



California Sub-Bid Request Ads

Shimmick/Con-Quest JV

8201 Edgewater Drive, Suite 202 • Oakland, CA 94621
Phone (510) 777-5000 • Fax (510) 777-5099

SBE & DBE Subcontractor/Supplier Bids Requested For:
City and County of San Francisco Municipal Transportation Agency
Twin Peaks Tunnel Trackway Improvement Project
Contract No. 1282R1

Bid Date: December 21, 2017 at 3:00PM

Fax all quotes to 510-777-5099 or email to northwest.estimated@shimmick.com

Requesting certified SBE & DBE Subcontractor and Supplier Quotes on: Concrete, Demolition, Electrical, Flatwork, Grinding, Instrumentation, Mechanical, Paving, Railroad, Rebar, Survey, Trackwork, Traffic Control, Trucking, Utility Work, Waterproof, Aggregate Supplier, Expansion Joints Supplier, Lumber Supplier, Mechanical Equipment Supplier, Railroad Products, Ready Mix Supplier, Utility Pipe Supplier, Pipe Bursting, Pipe Slip-Lining, Concrete Crack & Spall Repair, Fire Protection – Sprinklers, Alarm System, Halon System, Security Systems, Train Controls & Signals

Bid documents may be obtained from the SFMTA on the 3rd Floor, One South Van Ness Ave., San Francisco, California 94103, by emailing a request to Mr. Allan Andaya at allan.andaya@sfmta.com, or faxing a request to (415) 701-4300.

Bid documents are also available for viewing by appointment only at Shimmick Construction's Office: 8201 Edgewater Drive, Suite 202, Oakland, CA 94621.

Subcontractors and Suppliers interested in this project may contact Bill Johnson by email at bjohnson@shimmick.com.

100% Performance and Payment bonds with a surety company subject to approval of Shimmick/Con-Quest JV are required of subcontractors for this project. Shimmick/Con-Quest JV will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick/Con-Quest JV's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick/Con-Quest JV requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with bonding, insurance or lines of credit contact Scott Fairgrieve at (510) 777-5000.



O.C. Jones & Sons, Inc.
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Phone: 510-526-3424 • FAX: 510-526-0990
Contact: Greg Souder
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REQUEST FOR DBE
SUBCONTRACTORS AND SUPPLIERS FOR:

**Pavement rehabilitation and ramp metering
Hwy 680 Fremont
Caltrans #04-3G6034**

BID DATE: December 20, 2017 @ 2:00 PM

We are soliciting quotes for (including but not limited to): Trucking, Progress Schedule, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Portable Changeable Message Sign, SWPPP, Rain Event Action Plan, Storm Water Sampling & Analysis, Sweeping, Treated Wood Waste, Clearing & Grubbing, Temporary Erosion Control Measures, Roadway Excavation, Structure Excavation, Structure Backfill, Pervious Backfill Material, Imported Borrow, Cement Treated Base, Rapid Set LCP, Lean Concrete Base, Crack and Seal, Crack Treatment, Geosynthetic Pavement Interlayer, AC Dike, Tack Coat, Cold Plane AC, Precast Jointed Concrete Pavement, Individual Slab Replacement, Furnish & Drive Pile, Concrete Gutter Lining, CIDH Pile, Structural Concrete, Minor Concrete, Paving Notch Extension, Fractured Rib Texture, Clean Expansion Joint, Joint Seal, Bar Reinforcing Steel, Sign Structure, Underground, Adjust Utilities, Culvert Slurry-Cement Backfill, Rock Slope Protection, Misc. Iron & Steel, Pavement Marker, Barrier Marker, Object Marker, Roadside Signs, Midwest Guardrail System, Vegetation Control (Minor Concrete), Temp K-Rail and Crash Cushion, Concrete Barrier Type 60s & 736s, Striping & Marking, Rumble Strip, Electrical, and Construction Materials

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at our office or through the Caltrans Website at www.dot.ca.gov/hq/esc/oe/weekly_ads/index.php.



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REQUEST FOR DBE/MBE/WBE
SUBCONTRACTORS AND SUPPLIERS FOR:

**Low Impact Development Improvements at
951 Turner Court Parking Lots – Hayward
Alameda County Flood Control and
Water Conservation District**

BID DATE: December 19, 2017 @ 2:00 PM

We are soliciting quotes for (including but not limited to): Trucking, Water Pollution Control, Sweeping, Clearing & Grubbing, Relocate Fire Hydrant, Underground, Storm Drain, Trash Capture Inlet, Bioretention Area Drain Inlet, Trash Collector Connector Pipe Screen, Tree Well, Silva Cell System, Eco-Flex Rubber Flooring Tiles, Wetland-Mod System (with Curb Inlet), Rainwater Harvesting System, Furnish & Install Pavers, Geotextile, Geomembrane Liner, Geogrid, Stone Subbase, Class 2 Permeable Material, Decomposed Granite Path, Bioretention Soil, Minor Concrete, Sandstone Benches, Painted Striping & Marking, Electrical, Planting & Irrigation, Signs, Double Leaf Steel Pipe Drive Gate, CIDH Piles, Construction Staking, and Construction Materials.

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ is willing to breakout any portion of work to encourage MBE/WBE Participation. Plans & Specs are available for viewing at our office.



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Contact: Jean Sicard
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REQUEST FOR DBE
SUBCONTRACTORS AND SUPPLIERS
FOR:

Roadway Surfacing, Precast Joint Concrete Pavement and Electricals

**Hwy 880 Alameda County
Caltrans #04-4H5804**

BID DATE: December 13, 2017 @ 2:00 PM

We are soliciting quotes for (including but not limited to): Trucking, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Portable Changeable Message Sign, SWPPP, Rain Event Action Plan, Storm Water Sampling & Analysis, Temporary Fencing, Sweeping, Treated Wood Waste, Noise Monitoring, Clearing & Grubbing, Roadway Excavation (Type Z-2 Aerially Deposited Lead), Ditch Excavation (Type Z-2 Aerially Deposited Lead), Imported Borrow, Relocate Valves & Assemblies, Weed Control Mat, Irrigation, Hydroseed, Compost, Lean Concrete Base Rapid Setting, Base Bond Breaker, High Friction Surface Treatment, Prepaving Inertial Profiler, Prepaving Grinding, Prime Coat, AC Dike, Tack Coat, Cold Plane AC, Precast Jointed Concrete Pavement, Isolation Seal Joint, Structural Concrete, Approach Slabs, Minor Concrete, Paving Notch Extension, Clean Expansion Joint, Joint Seal, Pedestrian Barricade, Rock Slope Protection, Detectable Warning Surface, Pre/Post Construction Surveys, Misc. Iron & Steel, Inlet Grate, Fencing, Pavement Marker, Object Marker, Roadside Signs, Midwest Guardrail System, Transition Railing, Concrete Barrier, Striping & Marking, Rumble Strip, Electrical and Construction Materials

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Amazon's HQ2 received billions of dollars in incentive offerings from these cities, states

- After the announcement that it would be building a second North American headquarters, online retail giant Amazon snagged 238 bids for its "HQ2" and tax incentives of up to \$7 billion, according to Business Insider.
- At \$7 billion, New Jersey officials have offered the highest-dollar incentive program, followed by Irvine, CA, at \$5 billion, Philadelphia at \$2 billion to \$3 billion, and Maryland with subsidies "in the billions of dollars."

SMALL
BUSINESS
EXCHANGE

The Eco-Friendly Wooden Skyscrapers of the Future

By Amanda Kolson Hurley,

The first thing you notice when you walk into the office of Lever Architecture, in Portland, Oregon, is the smell: fresh, sweet, and vaguely Christmassy. That's because Albina Yard, the year-old building that houses the office, was built out of fragrant Douglas fir. "It's a space people immediately respond to on an emotional level," says Thomas Robinson [1], Lever's founder and the building's architect.



(Sam Tenney/Daily Journal of Commerce)

Robinson is a pioneer in designing tall buildings that use wood, not concrete or steel, to bear their weight. Albina Yard is only four stories, but it's the prelude to a more ambitious project: Framework [2], a 12-story mixed-use tower that will soon rise in Portland's Pearl District. When it's finished (likely in 2019), it will be the country's tallest human-occupied all-wooden structure.



Lever Architecture (Rendering)

Although we've been building with trees since prehistoric times, they are having a moment, architecturally. Wooden structures similar to those in Portland have recently been built in Sweden, Finland, and the U.K., and a 24-story wooden building is under way in Vienna. Architects are even dreaming up wooden skyscrapers, such as a 35-story tower proposed for Paris [3] by Michael Green Architecture, a Canadian firm that designed an eight-story timber office building in British Columbia and a seven-story one in Minneapolis. (Although U.S. building codes generally bar wooden structures more than 85 feet tall, the federal government has recently promoted research into building with wood, hoping to revive the domestic timber industry.)



Michael Green Architecture (Rendering)

There are reasons we originally moved away from building tall with wood, of course, among them fires like the one that devastated Chicago in 1871. The new high-rises aren't made of regular

two-by-fours, however. Rather, they use a high-tech wood product known as mass timber.



Framework's skeleton [4] will be made of glue-laminated timber—pieces of lumber bonded together into massive beams and columns—while the walls and floors will be made of cross-laminated-timber (CLT) panels, in which layers of wood are stacked in alternating directions.

Robinson's team put both components through rigorous fire testing. A joined beam, column, and CLT panel were placed in a furnace, then weighed down with 25,000 pounds, to see how strong they would be after exposure to fire and heat. Two hours later, they emerged charred, but structurally intact. Mass timber doesn't ignite easily—it's more like a log than kindling. And the outer char layer that mass timber develops when burned actually insulates the wood.

SOURCE: www.citylab.com

Amazon's HQ2 received billions of dollars in incentive offerings from these cities, states

Continued from page 4

- Amazon has reportedly received at least \$613 million in local tax breaks to construct its warehouses, according to the Institute for Local Self-Reliance, and another \$147 million for building data centers.

Dive Insight:

Local incentive offerings aren't uncommon among deals to bring big businesses to the cities and states that want them. And, for mega-retailers like Amazon, those economic deals can be a requirement in the bid selection process.

Earlier this month, Taiwan-based Foxconn Technology Group inked a deal with Wisconsin Gov. Scott Walker that will provide \$3 billion in tax incentives for the company to invest \$10 billion in a flat-panel display factory. The agreement will see Foxconn create 13,000 jobs throughout the 15-

year span of the incentive agreement. It represents the largest economic incentive package offered to a foreign company in U.S. history.

For many state and local entities, the promise of job growth and economic expansion can lead to concerns over their infrastructure's ability to handle an increasing population. Two decades after Amazon planted roots in Seattle, the city's rapid and continuing population growth has driven it to the top rankings of cities with the longest commute times.

Even with strong infrastructure in place, cities that strike deals with big corporations will likely need to expand their existing systems to account for such growth. Foxconn's agreement with Wisconsin aims to address that issue with its request to expand a segment of the state's Interstate 94. If the company gets its way, the highway project

would see the addition of a driverless car lane that could be used to provide easy transport for Foxconn's products and employees.

Recent deals with other companies, including Swedish automaker Volvo and South Korean electronics company LG, have leveraged infrastructure improvements to the area surrounding their developments. Part of Volvo's \$200 million-plus incentive package from South Carolina will go toward site and road work surrounding the new \$1 billion plant, which is set to open next year. As part of its investment in a \$250 million washing machine factory, LG has promised infrastructure improvements, workforce training and the recruitment of U.S. veterans for its Clarksville, TN, plant.

SOURCE: www.constructiondive.com



California Sub-Bid Request Ads

Balfour Beatty Infrastructure Inc.

2121 S. El Camino Real, Ste. 1000 • San Mateo, CA 94403 • Phone: (650) 282-8400

Project: Peninsula Corridor Electrification Project (PCEP)
Owner: Peninsula Corridor Joint Powers Board (JPB)
Bid Date: December 28, 2017 at 3:00 PM

Description:

The Peninsula Corridor Electrification Project involves the electrification of the Caltrain Corridor from San Francisco (4th and King St.) to San Jose (Tamien Station). The project will help improve air quality by reducing gas emissions, reduce noise, improve system performance, increase service, and improve travel times. The DBE goal for the project is 5.2% of the total bid price.

Scope of Work:

BBII is requesting bid quotations from Subcontractors, including DBE Subcontractors for the Traffic Control along the right of way of the PCEP including lane closures on bridges crossing and at grade crossing of the rail on the alignment to allow the installation of the OCS wires, poles, control and signal systems. This will be a Turnkey Package Subcontract which will include but not necessarily limited to design, submittals, resubmittals for approval, installation, maintenance and removal of all traffic control requested by the Contractor, Traffic Control Supervisor, off duty officers (allowance provided) as required to complete the scope in accordance with current Caltrans Standard Specifications and Drawings unless more stringent plans and specification are required by local jurisdictions. This Project is covered by a PLA which subcontractors must be signatory.

Instruction to Bid:

Please contact Martin Gillman, Procurement Manager at (650) 282-8409 or mgillman@bbiius.com for Contract Specifications, Plans and all other related documentation. The documents can also be viewed at the BBII office by appointment. All quotes will be based on the documents provided. There will be a pre-bid meeting held on December 7, 2017 at 2:00 PM at the BBII office in San Mateo at which time the bid documents will be provided. Please submit the bid and forms by mail or e-mail no later than April 18, 2017 at 3:00 PM. Please mail to 2121 S. El Camino Real, Suite 1000, San Mateo, CA 94403 or e-mail to mgillman@bbiius.com. Bids sent by fax will not be accepted. The following documents will be provided to interested subcontractors:

- 1.) Bid Schedule
- 2.) Caltrans Specifications and Drawings
- 3.) Forms A, B, E, F, G, H, I, Q
- 4.) Standard Form Subcontract Agreement (For Review Only)
- 5.) Checklist

Payment performance bonds will be required. Please call for assistance. Subcontractors will be required to sign BBII's standard subcontract form and provide waiver of subrogation. BBII is an equal opportunity employer.

DBE SUBCONTRACTORS/SUPPLIER BIDS/PROPOSALS REQUESTED PURPLE LINE EXTENSION PROJECT, SECTION 3 – DESIGN/BUILD

RFQ/RFP CONTRACT NO. C40403C1151, LOS ANGELES, CA

BID/PROPOSAL SUBMITTAL DATE TO LACMTA: January 29, 2018 @ 2:00 PM

OWNER: LOS ANGELES COUNTY METROPOLITAN TRANSPORTATION AUTHORITY (LACMTA)
PERFORMANCE/PAYMENT/SUPPLY BOND MAY BE REQUIRED

THIS ADVERTISEMENT IS IN RESPONSE TO LACMTA'S DBE PROGRAM.

FRONTIER-KEMPER/TUTOR PERINI, JOINT VENTURE (FKTPJV) AND LEAD DESIGN FIRM, STV INCORPORATED, INTENDS TO CONDUCT ITSELF IN "GOOD FAITH" WITH DBE FIRMS REGARDING PARTICIPATION ON THIS PROJECT.

DRAWINGS AND SPECS CAN BE REVIEWED IN OUR OFFICE MONDAY THROUGH FRIDAY, 8:00 AM TO 5:00 PM. QUOTES ARE REQUIRED BY CLOSE OF BUSINESS JANUARY 15th, 2018, SO THAT ALL BIDS/PROPOSALS CAN BE FAIRLY EVALUATED. PLEASE SUBMIT BIDS/PROPOSALS FOR THE FOLLOWING WORK (BUT NOT LIMITED TO):

Administrative Services, Aggregate Suppliers, Asphalt Paving and Aggregate Base, Asphalt/Concrete Crushing, Building & Surface Demolition, Camera Sewer Inspection, Cleaning/Janitorial Services, Compaction, Grouting/Ground Treatment, Concrete Barrier, Concrete Coring, Concrete Flatwork, Concrete Formwork and Supply Concrete Placing, Concrete Pumping, Construction Area Signs, Contaminated Soil Handling, Dewatering, Electrical, Commodities, Electrical Contractors, Electrical Equipment, Erosion Control, Fabricated Steel Tunnel Liners, Fencing – Chain link, Fencing – Wood, Fuel/Oil/and Grease, Hazardous Material Removal, Instrumentation/Settlement Monitoring, Landscaping, Lead and Asbestos Abatement, Manhole Covers/Grating, Metal Fabrication, Minor Concrete/Structures, Noise/Vibration Monitoring, Pavement Marking, Photography, Public Relations, QA/QC, Testing, Ready Mix Concrete Supply, Rebar/GFRP Furnish & Install, Roadway/Parking Lot Striping, Secant Pile Headwalls & Shaft, Security Services, Precast Concrete Tunnel Liners – Furnish, Shotcrete Materials, Signage, Survey, SWPPP Plan Preparation, SWPPP Implementation, Temporary Construction Materials, Temporary Utilities, Portable Toilets/Service, Traffic Control, Traffic Signals, Trailers/Field Offices, Trucking/Hauling, Underground Utilities – Furnish Materials, Utilities–Relocation of Existing (Sewer, Water, Storm Drain), Utility Location/Mapping Water Treatment, Waterproofing, Water top, Webcam Services, WF Soldier Piles/Round Pipe Struts – Furnish, Wheel Wash.

ALL DBE FIRMS MUST BE CERTIFIED UNDER THE CALIFORNIA UNIFIED CERTIFICATION PROGRAM (CUCP) BY THE BID/PROPOSAL DUE DATE AND MUST PROVIDE OUR OFFICE WITH A COPY OF THEIR DBE CERTIFICATION LETTER TO INCLUDE WITH OUR BID/PROPOSAL.

CONTACT: Frontier Kemper Purple Line 3 Estimating Team
FRONTIER-KEMPER/TUTOR PERINI, JOINT VENTURE
15900 OLDEN STREET, SYLMAR, CA 91342
PHONE 818/362-2062 FAX 818/833-4289
AN EQUAL OPPORTUNITY EMPLOYER

SHIMMICK CONSTRUCTION

8201 Edgewater Drive, Suite 202
Oakland, CA 94621
Phone (510) 777-5000 • Fax (510) 777-5099

LBE Subcontractor/Supplier Bids Requested For:

**San Francisco Public Utilities Commission
Moccasin Penstock Rehabilitation
Contract No. HH-990R**

BID DATE: December 7, 2017 at 2:00PM
**Fax all quotes to 510-777-5099 or email to
northwest.estimated@shimmick.com**

Requesting certified LBE (including MBE & WBE) Subcontractor and Supplier Quotes on: *Welding Contractors, Welding Equipment, Reinforcing Steel Contractors, Steel & Steel Products, Backhoe Service, Earthwork & Paving, Electrical Contracting, Electrical Equipment & Supplies, Painting/Waterproofing Contractor, Concrete Contractor, Concrete Supplier & Manufacturer, Concrete Delivery and/or Pumping, Sand & Water Blasting, Sandblasting Equipment & Supplies, Trucking & Hauling, Controls, Buildings (Portable or Prefabricated), Instrumentation Equipment & Supplies, Construction Building Materials, Safety & Personal Protection Items, Janitorial Service, Surveying, Laboratory Services (Materials Testing)*

Contract Documents are available by owner after signing a non-disclosure agreement.

Please visit www.sfwater.org/bids/bidlist.aspx for more information.

You may also contact Jamie Helmick at jhelmick@shimmick.com for access to the documents.

Subcontractors and Suppliers interested in this project may contact Bill Johnson by email at bjohnson@shimmick.com.

100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with bonding, insurance or lines of credit contact Scott Fairgrieve at (510) 777-5000.



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California Sub-Bid Request Ads

DESILVA GATES CONSTRUCTION

11555 Dublin Boulevard • P.O. Box 2909
Dublin, CA 94568-2909
(925) 829-9220 / FAX (925) 803-4263
Estimator: ALAN MCKEAN
Website: www.desilvagates.com
An Equal Opportunity Employer

DeSilva Gates Construction (DGC)
is preparing a bid as a Prime Contractor for the
project listed below:

MISSION BOULEVARD CORRIDOR IMPROVEMENTS PHASE 2, Project No. 05270

OWNER:
CITY OF HAYWARD
777 B Street, 4th Floor, Hayward, CA 94541

BID DATE: DECEMBER 5, 2017 @ 2:00 P.M.

DGC is soliciting quotations from certified Disadvantaged
Business Enterprises, for the following types of work and
supplies/materials including but not limited to:

ADJUST IRON, CLEARING AND GRUBBING/
DEMOLITION, COLD PLANE, ELECTRICAL,
FENCING, JOINT TRENCH, IRRIGATION, LAND-
SCAPING, MINOR CONCRETE, PAVING STONE,
STRIPING, SWPPP/WATER POLLUTION CONTROL
PLAN PREPARATION, TREE REMOVAL/
TRIMMING, UNDERGROUND, TRUCKING,
WATER TRUCKS, STREET SWEEPING, CLASS 2
AGGREGATE BASE MATERIAL, HOT MIX AS-
PHALT (TYPE A) MATERIAL.

Plans and specifications may be reviewed at our offices
located at 11555 Dublin Boulevard, Dublin, CA or 7700
College Town Drive, Sacramento, CA, or at your local
Builders Exchange, or reviewed and downloaded from
the ftp site at <ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com> (if prompted the username is [ftp@desilvagates.com](ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com) and password is [f7pa55wd](ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com)) or from the
Owner.

Fax your bid to (925) 803-4263 to the attention of Estimator
Alan McKean. If you have questions for the Estimator,
call at (925) 829-9220. When submitting any public works
bid please include your DUNS number and DIR number.
For questions regarding registration for DIR use the link at:
www.dir.ca.gov/Public-Works/PublicWorks.html

If you need DBE support services and assistance in ob-
taining bonding, lines of credit, insurance, necessary
equipment, materials and/or supplies or related assistance
or services, for this project call the Estimator at (925) 829-
9220, or contact your local Small Business Development
Center Network (<http://californiasbdc.org>) or contact the
California Southwest Transportation Resource Center
(www.transportation.gov/osdbu/SBTRCs). DGC is willing
to breakout portions of work to increase the expectation of
meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance
bonds may be required as a subcontract condition. This
will be a PREVAILING WAGE JOB. DGC is an equal
opportunity employer.

DESILVA GATES CONSTRUCTION

11555 Dublin Boulevard • P.O. Box 2909
Dublin, CA 94568-2909
(925) 829-9220 / FAX (925) 803-4263
Estimator: VICTOR LE
Website: www.desilvagates.com
An Equal Opportunity Employer

DeSilva Gates Construction (DGC)
is preparing a bid as a Prime Contractor for the
project listed below:

CALTRANS ROUTE 880 – CONSTRUCTION ON STATE HIGHWAY IN ALAMEDA COUNTY IN FREMONT, UNION CITY, HAYWARD, SAN LEANDRO AND OAKLAND FROM 0.4 MILE NORTH OF FREMONT BOULEVARD OVERCROSSING TO HIGH STREET UNDERCROSSING Contract No. 04-4H5804,

Federal Aid Project No. ACIM-8801(081)E,
Disadvantaged Business Enterprise Goal
Assigned is 14%

OWNER:
STATE OF CALIFORNIA
DEPARTMENT OF TRANSPORTATION
1727 30th Street, Bidder's Exchange, MS 26,
Sacramento, CA 95816

BID DATE: DECEMBER 13th, 2017 @ 2:00 P.M.

DGC is soliciting quotations from certified Disadvantaged
Business Enterprises, for the following types of work and
supplies/materials including but not limited to:

AC Dike, Clearing and Grubbing/Demolition, Cold
Plane, Concrete Barrier, Construction Area Sign,
Crash Cushion, Electrical, Erosion Control, Fencing,
Hazardous Material, High Friction Surface Treat-
ment, Landscaping / Irrigation, Lead Compliance
Plan, Metal Beam Guardrail, Minor Concrete, Minor
Concrete Structure, PCC Paving, Roadside Signs,
Delineator, Markers, Rumble Strip, Striping, Survey/
Staking, SWPPP Prep/ Water Pollution Control Plan
Prepare, Temporary Erosion Control, Underground,
Vegetation Control, Trucking, Water Trucks, Weed
Control Mat, Street Sweeping, Class 2 Aggregate Base
Material, Class 3 Aggregate Base Material, Hot Mix
Asphalt (Type A) Material, Rubberized HMA (Open
Grade) Material, Rubberized HMA (Gap Grade) Material.

Plans and specifications may be reviewed at our offices
located at 11555 Dublin Boulevard, Dublin, CA or 7700
College Town Drive, Sacramento, CA, or at your local
Builders Exchange, or reviewed and downloaded from
the ftp site at <ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com> (if prompted the username is [ftp@desilvagates.com](ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com) and password is [f7pa55wd](ftp://ftp%25desilvagates.com:f7pa55wd@pub.desilvagates.com)) or from the
Owner's site at www.dot.ca.gov/hq/esc/oe/weekly_ads/all_adv_projects.php

Fax your bid to (925) 803-4263 to the attention of Estimator
Victor Le. If you have questions for the Estimator, call
at (925) 829-9220. When submitting any public works bid
please include your DUNS number and DIR number. For
questions regarding registration for DIR use the link at:
www.dir.ca.gov/Public-Works/PublicWorks.html

If you need DBE support services and assistance in obtain-
ing bonding, lines of credit, insurance, necessary equip-
ment, materials and/or supplies or related assistance or
services, for this project call the Estimator at (925) 829-
9220, or contact your local Small Business Development
Center Network (<http://californiasbdc.org>) or contact the
California Southwest Transportation Resource Center
(www.transportation.gov/osdbu/SBTRCs). DGC is willing
to breakout portions of work to increase the expectation of
meeting the DBE goal.

At our discretion, 100% Payment and 100% Performance
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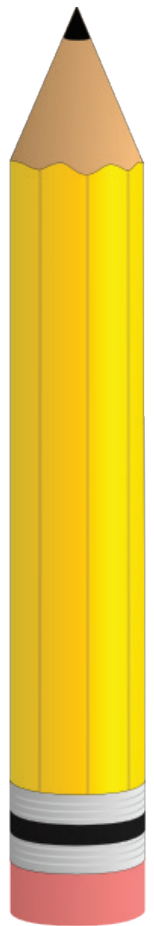
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